

APPENDIX E - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2020/2021				2021/2022	2022/2023	2023/2024	2024/2025
		January Draft Revised Budget £	February Final Revised Budget £	Actuals to 31 Dec 2020 £	Variance Working v Revised Budget £	February Final Revised Budget £	February Final Revised Budget £	February Final Revised Budget £	February Final Revised Budget £
BH930 BH901 BH903 BH905	SUMMARY								
	Capital Programme Excluding New Build	20,569,980	20,569,980	9,809,105		21,822,260	18,532,220	17,155,630	15,082,650
	Special Projects & Equipment	149,500	149,500	9,660		25,000	25,000	25,000	25,000
	New Build (Housing Development)	10,256,970	9,958,901	4,141,615	(298,069)	30,177,240	38,219,770	20,024,080	13,589,310
	IT Including Digital Agenda	922,020	922,020	270,993		463,050	81,330	51,330	51,330
	TOTAL HRA CAPITAL PROGRAMME	31,898,470	31,600,401	14,231,372	(298,069)	52,487,550	56,858,320	37,256,040	28,748,290
	HRA USE OF RESOURCES								
	MRR (Self Financing Depreciation)	1,256,664	958,595		(298,069)	11,797,522	23,369,500	19,911,723	15,606,690
	Land Receipts	400,000	400,000				6,450,000		
	New Build Receipts	1,946,100	1,946,100			8,842,605	7,822,020	4,315,075	3,967,734
	Debt Provision Receipts	770,638	770,638			898,217	936,391	975,881	1,058,398
	Section 20 Contribution	3,173,114	3,173,114			1,364,190	1,381,733	73,361	567,636
	Borrowing	23,802,670	23,802,670			26,602,339	15,640,000	11,980,000	
	S106						62,091		
	Developer Contributions (Kenilworth)	549,283	549,283			2,982,677	1,196,585		
	Revenue Contribution to Capital								7,547,832
	TOTAL HRA RESOURCES FOR CAPITAL	31,898,470	31,600,401		(298,069)	52,487,550	56,858,320	37,256,040	28,748,290
		0	0						
	Major Repair Reserve Bought Forward (BH930)	(4,871,251)	(4,871,251)			(16,399,079)	(17,444,818)	(7,229,499)	(1,123,926)
	Depreciation (increasing MRR)	(12,486,424)	(12,486,424)			(12,843,261)	(13,154,181)	(13,806,151)	(14,482,764)
	MRR Used (decreasing MRR)	1,256,664	958,595		(298,069)	11,797,522	23,369,500	19,911,723	15,606,690
	Major Repair Reserve Carried Forward	(16,101,010)	(16,399,079)		(298,069)	(17,444,818)	(7,229,499)	(1,123,926)	(0)
	Total RTB Receipts Bought Forward	(10,470,269)	(10,470,269)			(9,772,454)	(4,501,356)	(413,084)	1
	Total RTB Receipts Received	(3,698,923)	(3,698,923)			(4,469,724)	(11,120,139)	(4,877,871)	(5,275,185)
	Total RTB Receipts Used by General Fund (RP)	1,280,000	1,280,000						
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts								
	Total RTB Receipts Used by HRA & General Fund (for RP)	3,116,738	3,116,738			9,740,822	15,208,411	5,290,956	5,026,132
	Total RTB Receipts Carried Forward	(9,772,454)	(9,772,454)			(4,501,356)	(413,084)	1	(249,052)

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KH157 Various Various Various Various KH205 KH092 KH287 KH291 KH294 Future Yea Future Yea KH085 NEW KH112 KH114 KH144 KH223 KH224 NEW KH174 KH094	CAPITAL PROGRAMME EXCL. NEW BUILD								
	Planned Investment including Decent Homes								
	Decent Homes - Redecs								
	Decent Homes - Internal/External Works	1,200,000	1,200,000	350,878		2,620,000	2,257,060	5,450,000	6,750,000
	Decent Homes External Works								
	Decent Homes - Roofing								
	Decent Homes - Flat Blocks	12,834,650	12,834,650	7,382,913		12,095,280	11,000,000	6,600,000	2,000,000
	Communal Heating	1,881,560	1,881,560	280,500		1,450,000			
	Lift Installation - Inspection & Remedial Works	741,550	741,550	223,191		650,000	300,000		
	Temporary Lift Provision - Flat Blocks								
	Sprinkler Systems - Flat Blocks	421,640	421,640	(14,775)		1,500,000			
	High Rises - Preliminary Works	190,000	190,000	124,370					
	High Rises - Improvement Works						1,750,000	1,750,000	1,750,000
	New Schemes to be created								215,260
	Health & Safety								
	Fire Safety	80,410	80,410	71,842		80,410	85,000	85,000	500,000
	Additional fire stopping works					838,500	877,070	917,420	959,620
	Asbestos Management	375,250	375,250	129,907		300,000	300,000	300,000	300,000
	Subsidence	101,290	101,290	40,365		101,290	100,000	100,000	100,000
	Contingent Major Repairs	549,670	549,670	210,594		350,000	340,000	365,440	500,000
	Estate & Communal Area								
	Asset Review - Challenging Assets	569,230	569,230	62,004		856,780	857,770	857,770	857,770
	Asset Review - Sheltered (non RED)	630,130	630,130	482,125					
	Other HRA Schemes								
	Stock condition Surveys					60,000	60,000	60,000	80,000
	Energy Efficiency Pilot Projects	24,600	24,600	3,373		70,000	20,000	20,000	420,000
	Disabled Adaptations	970,000	970,000	461,818		850,000	585,320	650,000	650,000
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	20,569,980	20,569,980	9,809,105		21,822,260	18,532,220	17,155,630	15,082,650
KH015 GROWTH KH278	SPECIAL PROJECTS & EQUIPMENT								
	HRA Equipment								
	Capital Equipment (including Supported Housing Equip)	24,500	24,500						
	Capital Equipment (including Supported Housing Equip)					25,000	25,000	25,000	25,000
	Vans for RVS	125,000	125,000	9,660					
	Sub Total Special Projects & Equipment	149,500	149,500	9,660		25,000	25,000	25,000	25,000

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	CAPITAL PROGRAMME NEW BUILD								
	New Build Programme - eligible for 1-4-1	6,487,000	6,487,000	1,343,112		29,475,350	26,073,400	18,268,990	13,225,780
	New Build Programme - ineligible	3,769,970	3,471,901	2,798,502	(298,069)	701,890	12,146,370	1,755,090	363,530
	Build for sale								
	TOTAL CAPITAL PROGRAMME NEW BUILD	10,256,970	9,958,901	4,141,615	(298,069)	30,177,240	38,219,770	20,024,080	13,589,310
KH268 GROWTH GROWTH KH218 KH213 KH214 GROWTH KH270 KH271 KH288 KH283 GROWTH KH260 GROWTH KH286 GROWTH	INFORMATION TECHNOLOGY								
	IT General (IT)								
	Infrastructure Investment	404,550	404,550	64,909		133,830	51,330	51,330	51,330
	Core ICT Equipment for Additional Staff					30,000	30,000		
	2012 Migration Servers					12,870			
	Total General IT	404,550	404,550	64,909		176,700	81,330	51,330	51,330
	HRA								
	ICT Programme (Business Plan)	95,910	95,910	48,913		13,620			
	Hosted Desk Top			112,500					
	ICT General			500					
	ICT Programme (Business Plan)					72,380			
	Total Other HRA	95,910	95,910	161,913		86,000			
	Connected To Our Customers (CTOC)								
	Online Customer Account (formerly Capita Advantage Digital)								
	Corporate Website - Redesign	33,290	33,290	288		350			
	New CRM Technology	332,420	332,420	30,368		1,000			
	Total CTOC	365,710	365,710	30,655		1,350			
	Housing All Under One Roof programme (HAUOR)								
	Housing Improvements - Northgate online	24,850	24,850	13,515		76,130			
	Housing Improvements - Northgate online					21,870			
	On-Line Housing Application Form - RAPID KZ107	28,000	28,000			14,910			
	On-Line Housing Application Form - RAPID KZ107					9,090			
	Housing Document Management System	3,000	3,000			44,560			
	Housing Document Management System					32,440			
	Total HAUOR	55,850	55,850	13,515		199,000			
	TOTAL ICT INCLUDING DIGITAL AGENDA	922,020	922,020	270,993		463,050	81,330	51,330	51,330